

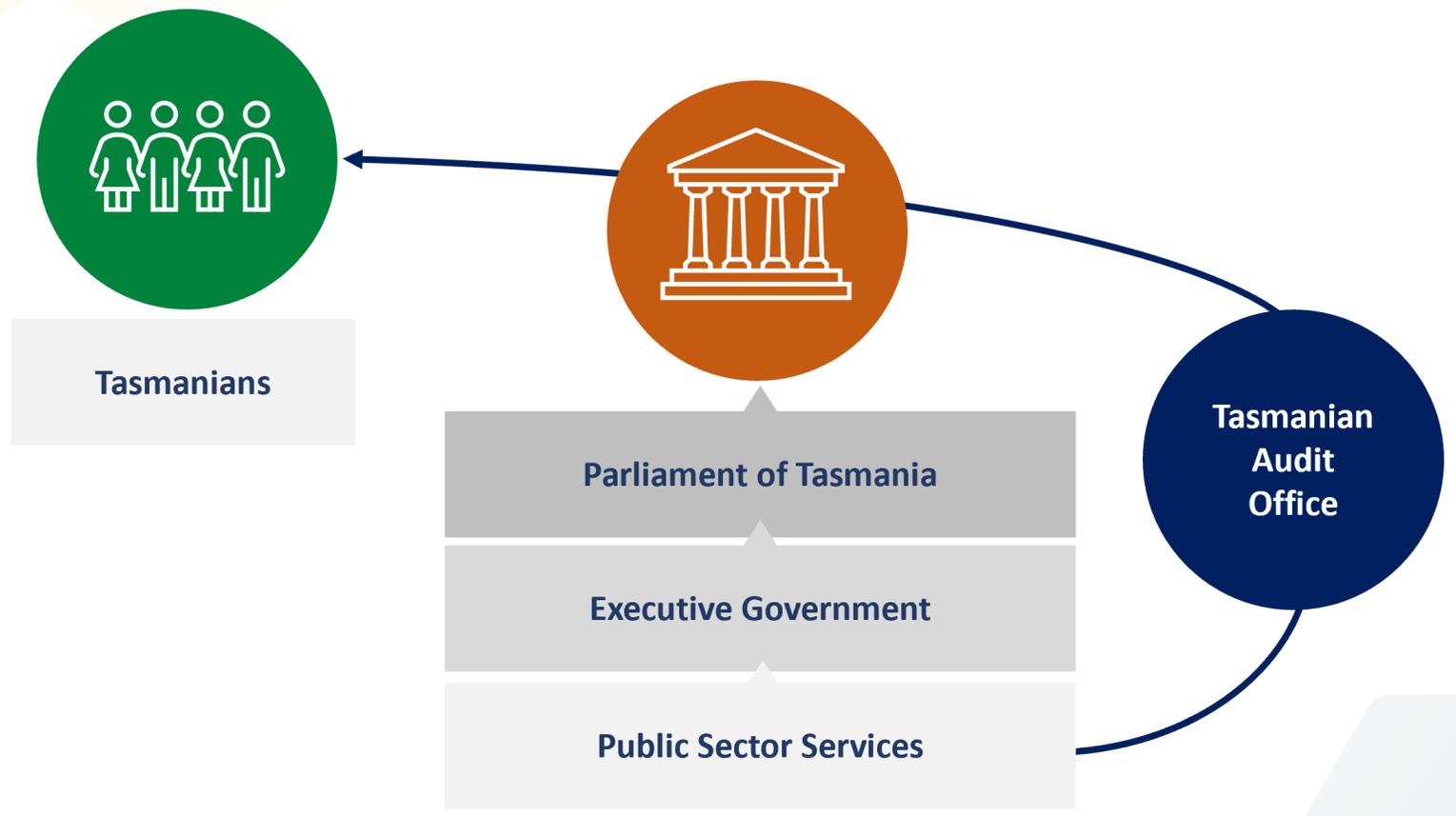


**Tasmanian**  
Audit Office

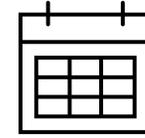
# Auditor-General's Annual Plan 2025-26

Martin Thompson

# Our client is Parliament



# My first 12 months

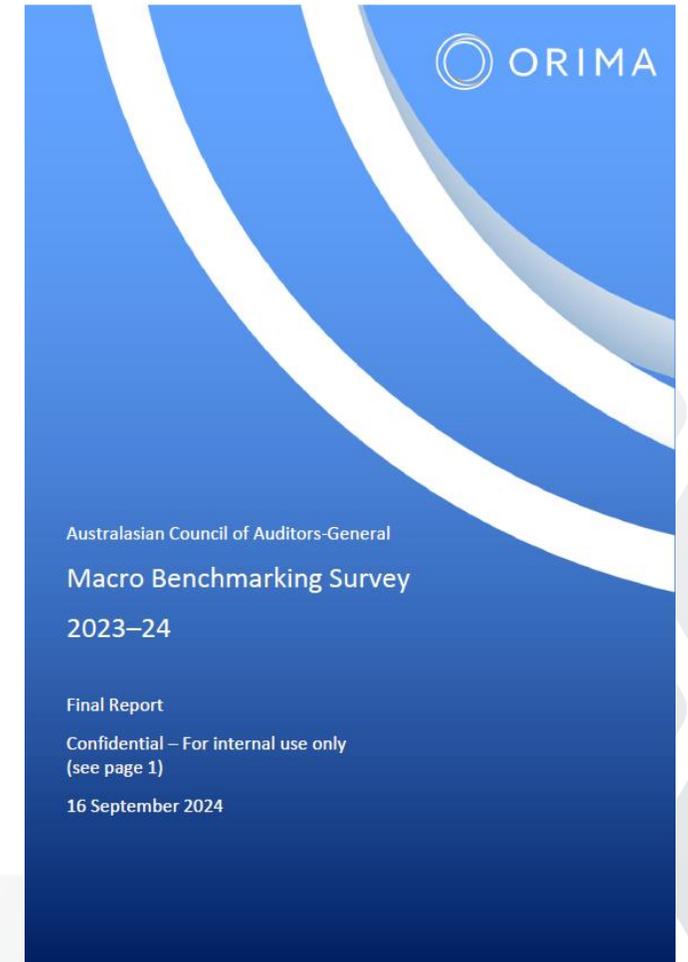


Our audits are showing patterns across the State Service:

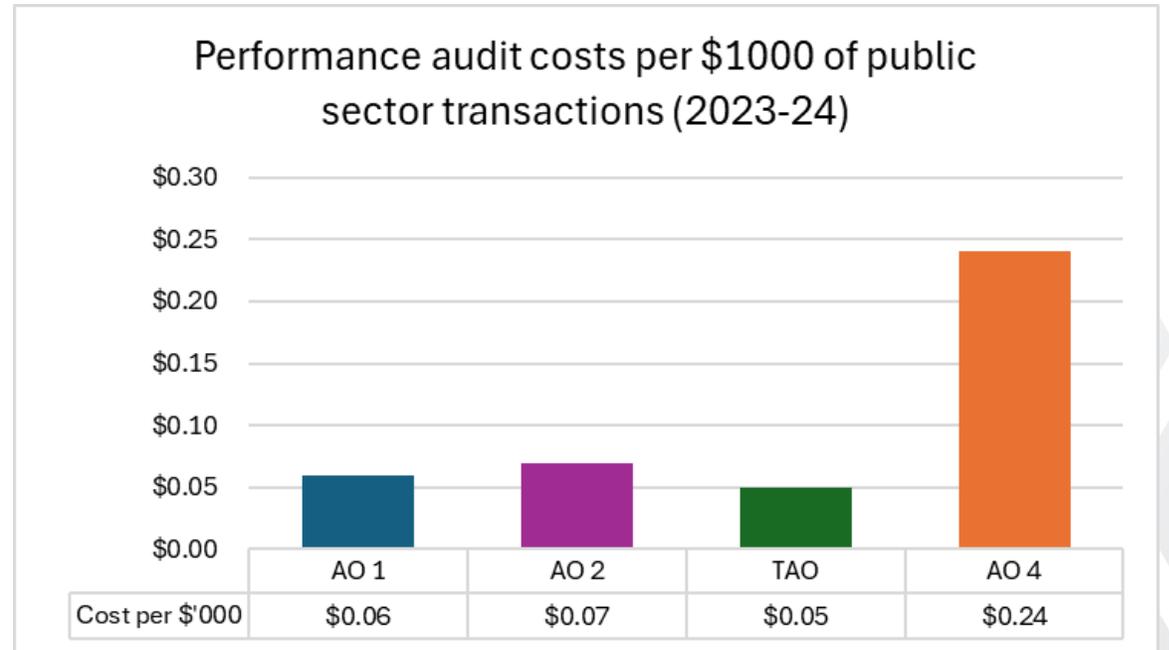
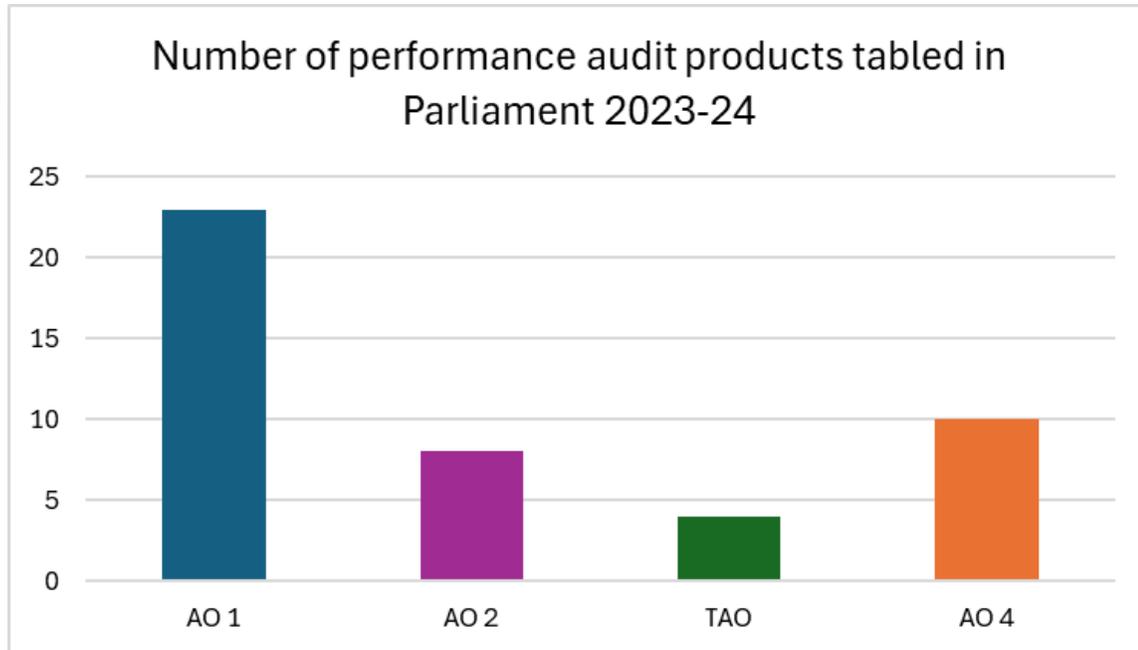
- Lack of **expenditure control** – leading to significant budget overspends
- Not addressing **known issues** or implementing prior recommendations
- Not providing **sufficient and appropriate advice** to support government decisions – election commitments, major projects etc.

# A reasonable level of assurance?

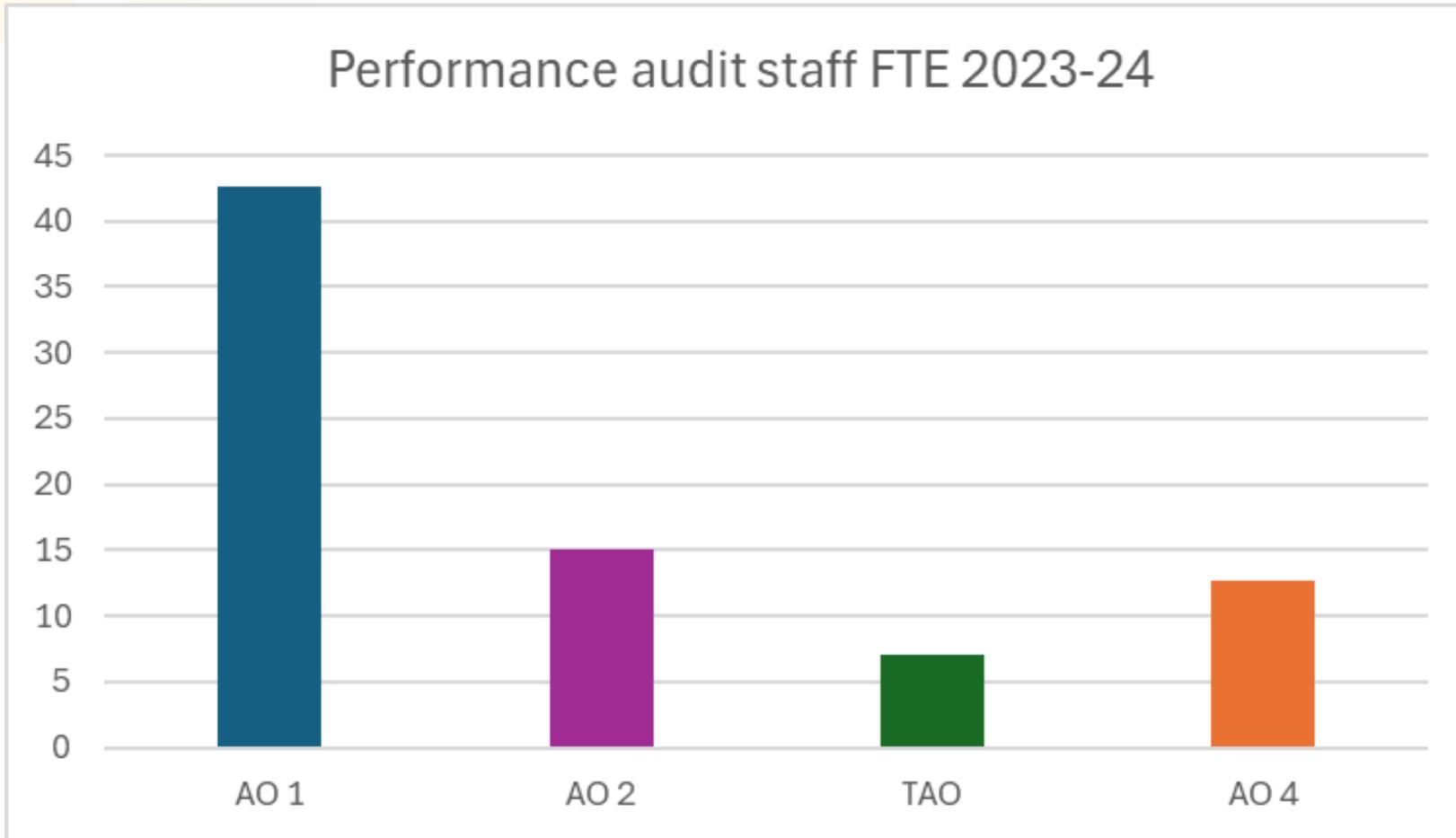
- Budgetary constraints limit the Office's ability to deliver on Parliament's assurance needs for a jurisdiction the size and complexity of Tasmania
- In September each year ACAG releases a benchmarking report across all Australian audit offices
- The most recent report (covering 2023-24) shows Tasmanian performance audit coverage lagging behind our peer benchmarking partners (ACT, SA and WA)



# Benchmarking against like jurisdictions



# Benchmarking against like jurisdictions



# Strategic Plan 2025-2028

**VISION • Auditing for a better Tasmania**

**PURPOSE • Provide Parliament with insightful reports to improve public sector performance and accountability**

**VALUES • We connect, innovate, grow and have impact with integrity**



## Current strategic priorities and major deliverables

1. Deliver impactful and insightful reports

2. Invest in our people and capability

3. Utilise contemporary technology and methodology

4. Develop our practice management

# How we develop the Plan



# Our focus: doing work that matters to Tasmanians: the Pillars



## Healthy and safe Tasmanians

All aspects of health  
and public safety



## Sustainable communities and environment

Environmental, social  
and economic  
sustainability



## Fit-for purpose infrastructure

Built and digital  
infrastructure



## Strong governance and stewardship

Strategy, leadership,  
policies, controls and  
monitoring



# Annual reporting to parliament

- We will deliver **4 reports** to parliament

Volume ...	reports on ...	and is expected to be tabled in ...
1	...audit findings related to the <b>control frameworks</b> of State entities and progress by Management in relation to prior year findings from our financial audits as well as <b>progress</b> against implementation of our performance audit recommendations and other investigations. This volume would also include the results for entities whose financial year ended 31 December.	July
2	...the status of financial statements audits and provides analysis and commentary on State entities and audited subsidiaries in the <b>Public Financial and Public Non-Financial Corporations</b> .	October
3	...the status of financial statements audits and provides analysis and commentary on State entities and audited subsidiaries in the <b>General Government Sector</b> and other uncategorised State entities and audited subsidiaries.	November
4	...the status of financial statements audits and provides analysis and commentary on State entities and audited subsidiaries in the <b>Local Government Sector</b> .	December

# Financial assurance

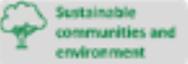
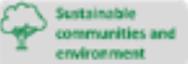
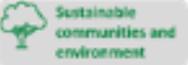
- We will audit **all state entities** with this year's focus on the design, implementation and operating effectiveness of **revenue controls** and **property, plant and equipment controls**

Financial statement audits	Number
Opinions of entities' financial reports	124
Opinion on the TAFR	1
Opinion on the Public Account	1
Other audits	
Audits by arrangement, including regulatory audits and financial acquittals	98
Parliamentary reports	
Audit of financial statements of State entities and audited subsidiaries of State entities 31 December 2025 and 30 June 2026	4

# Recent performance audits

Audit	Tabled	Pillars
Alignment of the duration of custodial stays at <b>Ashley</b> Youth Detention Centre with related sentencing orders	6 August 2024	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose infrastructure  Strong governance and stewardship
<b>Tasmanian Community Fund</b> referendum support and assessment of grant funding to Australians for Indigenous Constitutional Recognition Limited	8 August 2024	 Sustainable communities and environment  Strong governance and stewardship
Follow up of University of Tasmania's management of <b>student accommodation</b>	21 November 2024	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose infrastructure  Strong governance and stewardship

# Recent performance audits

Audit	Tabled	Pillars
Follow up of Effectiveness of <b>Internal Audit</b>	21 November 2024	 Strong governance and stewardship
Follow up of Management of <b>Underperformance</b> in the Tasmanian State Service	21 November 2024	 Healthy and safe Tasmanians  Sustainable communities and environment  Strong governance and stewardship
<b>Shared Services</b> in General Government Sector	26 May 2025	 Sustainable communities and environment  Strong governance and stewardship
<b>Funding of Community Service Organisations</b> by Health	26 May 2025	 Healthy and safe Tasmanians  Sustainable communities and environment  Strong governance and stewardship

# Performance audits underway

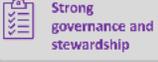
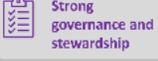
Audit	Stage	Pillars
Management and regulation of <b>Landfill</b>	Reporting	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose infrastructure  Strong governance and stewardship
Proposed sale of land at <b>Wilkinsons Point</b>	Implementation	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose infrastructure  Strong governance and stewardship
Facilitation of <b>investment</b> in Tasmania	Implementation	 Sustainable communities and environment  Fit-for purpose infrastructure  Strong governance and stewardship

# Performance audits commencing 2025-26

Audit	Commencing	Pillars
Management of <b>gifts and benefits</b> by State Government entities	2025-26	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
Human Resources Information System ( <b>HRIS</b> )	2025-26	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
<b>Follow up</b> of previous reports: State Roads, ARL and Year 12	2025-26	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
Strategic management of <b>port infrastructure</b>	2025-26	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
Effectiveness of the Tasmanian <b>Planning Scheme</b>		 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship



# Performance audits commencing 2026-27

Audit	Commencing	Pillars
Reimbursement of <b>councillor expenses</b> in local government	2026-27	 Sustainable communities and environment  Strong governance and stewardship
<b>Stadiums Tasmania</b> governance	2026-27	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
<b>Violence</b> in Government Schools	2026-27	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
<b>Follow up</b> of 3 previous reports	2026-27	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
<b>Homelessness</b>	2026-27	 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
<b>Water</b> management		 Healthy and safe Tasmanians  Sustainable communities and environment  Fit-for purpose Infrastructure  Strong governance and stewardship
Safe at Home <b>Family Violence</b> System		 Healthy and safe Tasmanians  Sustainable communities and environment  Strong governance and stewardship